

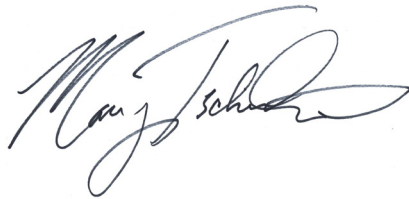
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# LETTER FROM THE DIRECTOR

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The Policy Perspectives team offers you its latest volume. Not only is this volume, per Policy Perspectives standards, filled with thoughtful analysis and reflection, it is the 30 th anniversary edition. For three decades, graduate students at the Trachtenberg School have used the Policy Perspectives scholarly journal to offer useful findings and insights. Over the years, the students have expanded the journal's audience and products. Volume 30 reflects that we are back on the campus of The George Washington University in Foggy Bottom and stronger than ever. It shows the learning and maturity that comes out of a program that was resilient in the face of environmental challenges and grabbed opportunities for growth and critical perspectives. Thanks to the dedication and talents of its authors, editors, and faculty advisors, Policy Perspectives once again can improve our understanding and inspire change. The editors expertly guided the content creation and publication process of volume 30. The Policy Perspectives website offers information on those who contributed to this year's offerings, other offerings besides this volume, and ways to get involved.

Congratulations to the team for a year well done. Now it is up to us to take advantage of the team's work. I look forward to seeing what the next decade of Policy Perspectives will bring us.

A handwritten signature in black ink, appearing to read 'Mary Tschirhart', with a stylized, cursive script.

**Mary Tschirhart, PhD**

Director, Trachtenberg School of Public Policy and Public Administration  
Stephen Joel Trachtenberg Professor in Public Service